

(480) 998-99--



NKA Lina Lake Lodge Tal Vista Lodge Talaview Lodge

ARIZONA Eike Powell Houseboats Mormon Lake Lodge Sun Country Marine West Willow Beach Marina

CALIFORNIA
Delta Houseboat Rentals
Lake Den Pedro Marina
Lake Oroville Marina
Moccisin Point Marina
Pinewood Cove Resort
Trinity Lake Resorts/Marinas

COLORADO Rocky Men. Holiday lun Trail Ridge Store

INDIANA run Country Marine

RENTUCKY Mammoth Cave Hotel

MICHIGAN
isle Royale Resort

MISSOURI Branson's Boat Tours Branson Houseboats \*\*\* yof the Ozarks Marina Rock Lake Resort

SEVADA Black Canyon River Trips Callville Bay Marina Cottonwood Cove Marina Lake Mead RV Village

NORTH CAROLINA Bluff's Lodge Cribtree Meadows

TEXAS Big Bend/Chisos Lodge Lake Amistad Marina Marina at Lake Meredith Padre Island Park Co. Southfork Hotel Southfork Ranch

SOUTH DAKOTA Badlands Inn Cedar Pass Lodge

VIRGINIA Mahry Mill

WASHINGTON Eairholme Store Hurricane Ridge Lake Crescent Lodge

WYOMING Leeks Marina Signal Mountain Lodge May 13, 2005

Mr. Mike Petrinovich Bureau of Reclamation Central California Area Office 7794 Folsom Dam Road Folsom, CA 95630

Dear Mr. Petrinovich:

This letter forwards our proposal in response to the Pleasure Cove Resort prospectus. We have submitted numerous proposals since starting in the marina resort business in the early 1970's; however, I feel that submitting a proposal on Lake Berryessa holds special meaning, as I look forward to building upon the tradition that I started in 1974 when I purchased, for the Del Webb Corporation, the marinas at Lake Powell, Callville Bay on Lake Mead and Cottonwood Cove on Lake Mohave.

After leaving Del Webb, I founded Forever Resorts when I purchased Callville Bay Marina and Cottonwood Cove Marinas in 1981. In the 25 years since then, our Forever Resorts family has grown to include a total of 39 properties in the United States, and an additional 20 in South Africa.

We are very proud of our Forever Resorts properties, and the environmentally sensitive houseboats that we design and manufacture. Our environmental achievements include: ISO 14001 certification for every Forever Resorts property in the United States, EPA Performance Track certification at 14 Forever Resorts properties, Green Hotel and Green Restaurant certifications at the majority of our properties and we are particularly proud that we have 15 Certified Marina Managers on our team.

We have built a special family of properties and have established a mutually rewarding working relationship with our Federal, State and local agency partners. Lake Berryessa and the Pleasure Cove Resort will fit well within our family. We are pleased to submit this proposal and look forward to working with the Bureau of Reclamation.

Sincerely,

Rex Maughan

President

## **Executive Summary**

Forever Resorts L.L.C. is pleased to submit our response to the Prospectus for Interim Contract at Pleasure Cove Resort on Lake Berryessa, California to Manage Commercial Public Recreation Facilities.

Forever Resorts shares a long successful history of working with and partnering with multiple governmental agencies such as the National Park Service, U. S. Forest Service, State of California, Lake Don Pedro Recreation Agency and other entities who are dedicated to protecting our natural resources while providing visitors with exceptional services and educational experiences that interpret the beauty and history of all areas where we operate. Currently, Mr. Maughan owns and operates 39 resort properties in the United States, 19 of which are located in National Park Units. Our experience includes operations of four concessions in the Lake Mead National Recreation Area (Nevada), three at Blue Ridge Parkway (North Carolina/Virginia), three at Olympic National Park (Washington), and one each at Glen Canyon National Recreation Area (Arizona), Rocky Mountain National Park (Colorado), Mammoth Cave National Park (Kentucky), Isle Royale National Park (Michigan), Badlands National Park (South Dakota), Big Bend National Park (Texas), Lake Amistad National Recreation Area (Texas), Marina at Lake Meredith NRA (Texas) and Grand Teton National Park (Wyoming).

As a Forever Resorts family of properties, we also benefit from our corporate experience in operating retail and concession facilities for nearly twenty five years. Rex Maughan, owner of Forever Resorts, founded the company in 1981. Inspired by the story of Jonathan Livingston Seagull (who was soaring to be the best), and his love for nature, Rex acquired Forever Resorts' first National Park concession, Callville Bay Marina, in the Lake Mead National Recreation Area.

Over the past quarter-century, Mr. Maughan has continued to seek out park concessions and other similar resort properties in remarkable natural environments that inspire the soul and allow the human spirit to soar. Today, the Forever Resorts "flag" proudly flies over more than 50 such properties in the United States, Europe and South Africa.

Just like Jonathan Livingston Seagull, every Forever Resorts lodging, retail, food and beverage, marina, tour and recreation operation is "Soaring To Be The Best" in assuring visitors truly magical vacation experiences through themes of education, interpretation, love of nature and protection and preservation of the environment.

Based on these experiences, Mr. Maughan and his Forever Management Team thoroughly understand concession operations and its client partner's expectations, as well as the need to continually delight our customers and visitors. By doing this, we maintain Forever Resorts reputation for excellence in all areas of operation.

## Forever Resorts "Walks" Its Environmental "Talk"

Through an extensive commitment to the *Forever Earth Environmental Management System* – Forever Resorts corporate environmental program is dedicated to setting a high standard of performance and expectations of all Forever Resorts properties through independent compliance auditing, online (Internet) computer-based programs, technical expertise, and industry relationships to discover and apply best management practices. As a commitment to the environment through this structured management approach every Forever Resorts property in the United States, has to pass rigorous independent audits to maintain its certification to the International Standard Organization 14001 (ISO). All FOREVER RESORTS are ISO 14001 Certified.

Executive Summary - Forever Resorts

Our environmentally and culturally sensitive retail philosophy has been thoughtfully crafted over the past 25 years. Our retail program (Forever Committed To Our Environment) rates potential retail inventory items on compliance with green criteria, is used by our retail buyers before purchasing any merchandise for any Forever Resorts operation. Forever Resorts holds annual public events in order to clean up park environments as well as provides education, and partnerships with universities, school districts and numerous government agencies.

Forever Resorts has extensive food and beverage expertise, both in traditional restaurant settings, and in remote and very difficult situations. Also during 2004, another Forever Resorts' operation, Mormon Lake Lodge's Mobile Food Service, based in the Coconino National Forest in Northern Arizona who generally supports firefighters in remote locations, was called out by the Federal Emergency Management Agency to serve thousands of meals to hurricane recovery workers in Florida.

The Company's dedication to preserving and protecting the environment, its passion for educating Park visitors, its commitment to providing high quality, regionally distinctive gifts makes it superbly qualified to operate at Pleasure Cove Resort on Lake Berryessa.

In the appendix section of our Prospectus response you will find additional information on our broad range of operational experience, our operational and environmental accreditations and the depth of our FOREVER RESORTS team as we look forward to a partnership with the Bureau of Reclamation at Pleasure Cove Resort. Specific responses to the Prospectus questions follow.

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## FOREVER RESORTS, LLC

Forever Corporate Plaza
7501 East McCormick Parkway
Scottsdale, Arizona 85258

## Prospectus Offer for Interim Contract at Pleasure Cove Resort on Lake Berryessa

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## **Question Number 1.**

We have reviewed the attached interim contract and, if selected to be the new interim concessionaire, We agree to abide by the terms and conditions as generally outlined in that document and as ultimately endorsed in a final contract signed by

# FOREVER RESORTS LLC. or Assigns and Reclamation.

YES ✓ NO \_\_ (Check One)

NOTE: The final contract endorsed by both parties will not be any less demanding upon a concessionaire or require any less effort to comply than is demonstrated in this Contract. However, the wording and overall requirements in the final contract may have some differences from the Contract in order to reflect particular aspects of the successful offeror's bid that Reclamation determines is preferable in the provision of public services and facilities or has greater benefit to the government.

All bids in relation to this particular question/criteria will be further judged as follows:

- a. The responsiveness of the proposal to the objectives, as described in the Contract, of protecting, conserving, and preserving resources of the Pleasure Cove area;
- b. The responsiveness of the proposal to the objectives, as described in the Contract, of providing required and authorized visitor services and facilities at reasonable rates.

Prospectus Question 1 and Response – Forever Resorts
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## **Question Number 2:**

Provide documentation that outlines the professional experience of you or your company in providing public services similar to those outlined in Section 2 of the attached Contract. You should specifically identify if you have or do not have experience in managing and operating the following:

- a. Campgrounds
- b. RV Parks
- c. Marina Operations
- d. Retail Operations
- e. Food & Beverage Operations
- f. Long-Term Trailer Villages

Reclamation intends to contact some or all agency representatives of other public land areas where you have demonstrated past or ongoing experience and inquire as to your performance and their level of satisfaction with your operations. If you demonstrate experience outside of public land management areas, i.e., within a privately owned venue Reclamation may also make inquiries of likely sources regarding the public satisfaction with your facilities and services. Should you not wish Reclamation to make such inquiries, you should state that as part of your response to this factor. No statement regarding this issue will be considered as an approval for Reclamation to make such inquiries. The opportunity to make such inquiries to support indications of background and experience will obviously be potentially beneficial to those respondents that do not restrict Reclamation from such contacts.

FOREVER RESORTS LLC., it's President, Owner Mr. Rex Maughan and his Management Team has over 24 years of professional experience in the Recreation Service Industry owning and managing facilities and providing services on public lands. Forever Resorts thoroughly understands how to operate diverse concession operations and has the expertise to provide all types of services at Pleasure Cove Resort on Lake Berryessa as outlined in Section 2 of the Contract.

For your review and consideration, we are providing to Reclamation a summarized grid which identifies operations where we have specific professional experience in managing and operating the facilities or services listed above. Please feel free to inquire of our client partners.

In Appendix A of this submittal is detailed facility and service information on each of our operations for your further review. In addition, we are including our certifications and accreditations which reflect our professional and operational experience. .

Prospectus Question 2 and Response – Forever Resorts
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# FOREVER

CAMPGR	CAMPGROUND & RV SITES	V SITES	
Property	# of Campground Sites	# of RV Sites	Reference
Lake Mead RV Village/Callville Bay/Cottonwood Cove	4	161	William Dickinson
Lake Mead National Recreation Area			Superintendent
268 Lakeshore Koad			Roulder City, NV 89005
DOUGH CITY, NY COOK			702-293-8923
Mormon Lake Property	68	74	Scott Gold, General Manager
Main Street			P O Box 38012
Mormon Lake, AZ 86038			Mormon Lake, AZ 86038
			928-354-2227 ext 12
Pinewood Cove	28	49	Kristy Cottini
45110 State Highway 3			District Ranger
Trinity Center, CA 96091			Shasta/Trinity National Recreation Area
			14225 Holiday Road
			Redding, CA 96003
			530-242-5500
International Properties ( South Africa )		1360	Kobus Tait
			Managing Director
			2nd Floor, Stellenryk Bldg
			526 16th Road, Constantia Square
			Midrand, 1685 SOUTH AFRICA
			011-27-11-207-3636
TOTAL FOREVER SITES	121	1644	



		MARINA	VI	
Property	# Fuel Docks/ Fuel Pumps	Boat Rental Units	Pump Out Yes or No	Reference
Callville Bay Resort & Marina		102	Yes	William Dickinson
NCR-30. BOX 100				Superintendent
Las Vegas, NV 89124	1	Fuel Docks		Lake Mead Nat'l Recreation Area
	9	Pumps		Boulder City, NV 89005
				702-293-8923
Lake Oroville Marina		17	Yes	Robert Foster
3428 Pentz Road				Dept Parks & Recreation District
Paradise, CA 95969				Northern Buttes
	-	Fuel Docks		400 Glen Drive
	2	Pumps		Oroville, CA 95966
				530-538-2206
Moccasin Point Marina		32	Yes	Carol Russell
11405 Jacksonville Road				Director, Lake Don Pedro Recreation Area
Jamestown, CA 95327				31 Bonds Flat Road
		Fuel Docks		LeGrange, CA 95329
	4	Pumps		209-852-2396 ext 13
Trinty Lake		99	Yes	Kristy Cottini
45810 State Highway 3				District Ranger
Trinity Center, CA 96091				Shasta/Trinity National Recreation Area
	2	Fuel Docks		14225 Holiday Road
	9	Pumps		Redding, CA 96003
				530-242-5500
ALL OTHER PROPERTIES		168	9	
				Please advise for contacts
Six additional Marina Properties	æ	Fuel Docks		
	28	Pumps		
TOTAL FOREVER SITES	46	385	10	13 Fuel Docks - 46 Pumps



RET	RETAIL OPERATIONS	RATIONS	
Property	GIFT / GROCERY	SQUARE FOOTAGE	Reference
Big Bend Resort	4	4,700	Lou Good
Chisos Mountain Lodge			Manager, Concessions
Big Bend Nat'l Park/Basin Rural Station			P.O. Box 129
Big Bend Nat'l Park, TX 79834			Big Bend National Park, TX
			79834-0129
			915 477 2251
Callville Bay Resort & Marina	l l	1,500	William Dickinson
NCR-30, BOX 100			Superintendent
Las Vegas, NV 89124			Lake Mead Nat'l Recreation Area
			Boulder City, NV 89005
			702-293-8923
Cottonwood Cove Resort & Marina	-	4,500	William Dickinson
10000 Cottonwood Cove Road			Superintendent
Searchlight, NV 89046			Lake Mead Nat'l Recreation Area
702-297-1464			Boulder City, NV 89005
			702-293-8923
Badlande (Codar Dage I odno		4 000	Sandy Poole
20681 SD Highway 240			Regions
Interior, SD 57750			Midwest Regional Office
			1709 Jackson Street
		A A STATE OF THE S	Omaha, NE 68102
			402-661-1748
ALL OTHER PROPERTIES			
23	32	65,600	Please advise for contacts
TOTAL FOREVER SITES	39	80.300	
	3	200,00	



	F00	FOOD & BEVERAGE OPERATIONS	RAGE OF	ERATION	S	
Property	# OF SEATS	Square Footage	FAMILY	FAST FOOD	FINE DINING	Reference
Cicado I Montado I	130	2 225	<b> </b>   >	×	×	Rebecca Rhea
Grand Teton National Park	200	2,233	<	<	3	Grand Teton National Park
Inner Park Road						P.O. Drawer 70
Moran, WY 83013						Moose, WY 83012-0170 307 739 3410
			No.			
Lake Crescent Lodge	75	1.300		×	×	Lisa Hilt
416 Lake Crescent Road						Concessions Specialist
Port Angeles, WA 98363						Olympic National Park
						600 E. Park Avenue
						Port Angeles, WA 98362
						360-565-3007
Mormon Lake Property	340	10,400	×			Scott Gold, General Manager
Main Street						Mormon Lake Lodge
Mormon Lake, AZ 86038	:					P O Box 38012
						Mormon Lake, AZ 86038
						928-354-2227 ext 12
Moccasin Point Marina	48	1,536		×		Carol Russell
11405 Jacksonville Road						Director, Lake Don Pedro Rec. Area
Jamestown, CA 95327						31 Bonds Flat Road
						LaGrange, CA 95329
						209-852-2396 ext 13
			A THE PERSON NAMED IN			
ALL OTHER PROPERTIES	1,316	31,524	11	7	2	
TOTAL FOREVER SITES	1,909	46,995	13	10	2	



LLAGES	Reference		William Dickinson	Superintendent	Lake Mead Nat'l Recreation Area	Boulder City, NV 89005	702-293-8923	William Dickinson	Superintendent	Lake Mead Nat'l Recreation Area	Boulder City, NV 89005	702-293-8923	William Dickinson	Superintendent	Lake Mead Nat'l Recreation Area	Boulder City, NV 89005	702-293-8923		as	
ILER VI	Years Experience		3					23					23						nistered Are	
LONG TERM TRAILER VILLAGES	# of Sites		215					206					100						Service Admir	
LONG	Property	2773279AE	Lake Mead RV Village		268 Lakeshore Road	Boulder City, NV 89005	702-293-2540	Cottonwood Cove Resort & Marina		Searchlight, NV 89046			Callville Bay Resort & Marina	NCR-30. BOX 100		702-565-8958			Note: All located in National Park Service Administered Areas	

**TOTAL FOREVER SITES** 

## **Question Number 3:**

Provide detailed information on your financial ability to conduct operations as outlined in the Contract. Respondents who provide actual submittals generated on the letterhead of a financial institution(s) will be judged to have a superior response to those that just attest for themselves. Furthermore respondents who indicate an invitation to Reclamation to contact their financial institutions to confirm data provided will be judged superior.

a. Reclamation may contact the financial institutions whose letterhead comments are provided in response to this question.

YES \_ NO \_\_\_ (Check One)

b. Provide specific information from an authorized bond agent that demonstrates your ability to acquire the bond as required in Section 7G of the Contract. If you have a proposal that provides the same or higher level of assurance for completing the actions covered by the requested bond, Reclamation will consider your proposal. Proposal of a process other than the bonds may be accepted and thereby replace the wording in Contract if Reclamation determines that it provides an equal or better level of assurance.

- 3 a. We are enclosing 3 letters from the following financial institutions which speak directly to the financial ability of Mr. Rex Maughan, and his company Forever Resorts;
  - Bank of America
  - Wells Fargo
  - Valley First Bank

We encourage Reclamation officials to contact these financial institutions and their representatives.

3 b. As demonstrated by letters from the above listed financial institutions, Mr. Maughan and his company Forever Resorts has more than sufficient financial resources to carry out the terms of the interim concessions contract at Pleasure Cove and does not need to further demonstrate financial ability by acquiring a performance bond for the contract term. We request Reclamation to use Mr. Maughans financial resources in lieu of a performance bond.

Prospectus Question 3 and Response - Forever Resorts
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## Question Number 4.

Outline in detail how you will accomplish the requirement of the Contract (Sec. 2.A.1.c. and Sec.10. A.3.) to terminate the use of long-term trailer sites no later than November 1, 2005 and facilitate the removal of all personal property no later than December 15, 2005. Indicate if you propose to establish another type of use in the vacated private trailer sites as provided in the Contract (Sec. 2.A.2.b).

- Upon notification of contract award for Pleasure Cove Resort, Forever Resorts will immediately contact and issue <u>new</u> month-to-month long-term trailer agreement (final form to be approved by Reclamation) too all bonded long term recreation permitees. All bonded long term recreation permitees will be advised on the long-term trailer agreement contract as to their obligation to remove all personal property no later than December 15, 2005.
- From notification of contract award through October 31<sup>st</sup>, 2005, Forever Resorts will continue to provide services to all bonded long term recreation permitees.
- Forever Resorts will begin immediately upon contract award to remove and dispose of all non-bonded trailers and other personal property deemed abandoned by Reclamation from Reclamation land.
- Forever Resorts will remove any and all remaining bonded personal trailers and property deemed abandoned by Reclamation or Forever Resorts from Reclamation lands by February 28, 2006. Forever Resorts also agrees to the terms in Section 10.A.3 with regards to the long-term recreational permit agreements.
- Pending Reclamation approval, Forever Resorts proposes to purchase a select number of the existing trailers to remain as short-term overnight lodging type rentals for the general public. We also intend to install new Park Model and/or similar cabin units in other select areas pending Reclamation approval.
- Pending Reclamation approval, we would request to restore prior mobile home sites into
  full service R/V sites for overnight rental. These sites will be configured so as to ensure
  they will not impeded public access to the shore line and with proper unit density.

Prospectus Question 4 and Response – Forever Resorts
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## Question Number 5.

We realize that in compliance with Section 9.C. of the Contract, no use of subconcessionaires is permitted for operation of facilities or services to the public in fulfilling the obligations identified.

Forever Resorts L.L.C.,

**Řex G. Maughan, President** 

(Signature of Offeror):

\_\_

(Date): May 13, 2005

## Question Number 6.

In recognition of Section 3 (Protection and Interpretation of Area Resources) demonstrate your commitment to environmental practices and programs that will likely result in the improvement of conditions at Pleasure Cove and that may involve your customers either directly or subliminally in increasing environmental sensitivity. Respondents who can demonstrate actual past commitment and involvement in meaningful environmental management practices and programs will be judged superior in response to this factor in comparison to those that agree to establish such practices.

Forever Resorts is very proud of its environmental accomplishments and its ability to fulfill environmental objectives set forth in our multiple concession contracts the company holds with the National Park Service, National Forest Service, and other government entities. The commitment to environmental protection stems from Mr. Rex Maughan, owner, and is a cornerstone of all management decisions and daily actions.

All 39 of the Forever Resorts properties, have established an Environmental Management Program, (EMP) that has specifically assigned responsibilities, with means to monitor and measure performance. Mr. Rex Maughan has issued a corporate-wide environmental policy outlining the environmental management expectations of all properties; a copy of this corporate environmental policy can be found in the Appendix Section of our offer.

In support of Mr. Maughan's environmental commitment, Forever Resorts established the Forever Earth Environmental Program and the Forever Safe Risk Management Program. Both Programs are closely related to ensure 100% coverage of all environmental, health and safety issues and concerns, and to lead Forever Resorts properties to more sustainable operations. The company has implemented a comprehensive Environmental Management Program that is certified to the International Standard ISO 14001 (environmental management systems). This Environmental Management Program is in full compliance with all Applicable Laws and the use of Best Management Practices throughout all operations in all areas. All entities of Forever Resorts have established these environmental objectives as a company commitment in all management decisions and daily activities. A statement of commitment to these environmental objectives will be developed by the on site General Manager of Pleasure Cove.

An environmental policy will be formalized for Pleasure Cove which provides the corporate strength of commitment to the fulfillment of the environmental objectives building on the corporate environmental policy. This policy will clearly state a commitment to the environmental objectives, accountability within the company for environmental management, and a commitment to continual improvement. The environmental policy will be provided to all team members and made available to the general public.

Additionally, Pleasure Cove will develop and formalize a Safety Policy to ensure that all team members and visitors clearly understand the companion commitment to a safe and healthy work environment.

Lastly, Forever Resorts has decided that the best way to reduce environmental compliance obligations and reduce potential risks to the environment, is to reduce and eliminate the use of "hazardous" products; a company green procurement policy, in place at all Forever Resort properties will be implemented at Pleasure Cove

We invite the panel and others to further review in Appendix "D" further Environmental Achievements Accreditations. We look forward to continuing those accomplishments at Pleasure Cove Resort.

Prospectus Question 6 and Response – Forever Resorts
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## Question Number 7.

In a narrative form please provide any other specific data regarding your plans for Pleasure Cove over the term of this interim contract. You do not have to restrict yourself to those areas outlined in the Contract, and if you suggest programs or practices that Reclamation believes are inappropriate or not desirable those comments will just be disregarded and will not lower the standing of your submittal. Reclamation reserves the right to make alterations to the Contract as presented if your suggestions seem to have merit and will result in an overall better product for the public users of Pleasure Cove and Lake Berryessa.

The following plans (pending Reclamation approval) for improving visitor services and environmental operations at <u>Pleasure Cove Resort – Lake Berryessa</u> during the interim contract term include:

- Removal of all private trailers impeding lake access by the public
- Redevelopment of select areas from private trailer to overnight RV rental use
- Installation of Park Model cabins in selected areas vacated by privately owned trailers
- Completion of unfinished restrooms by date specified in the prospectus and repair and remodeling of existing restroom and shower facilities
- Implementing an environmentally responsible disposal and recycling program
- Develop and implement an extensive small boat rental program for public use
- Placement of initial houseboat rental units in response to identified public demand
- Bringing the fuel dock, tank storage system and related marina systems into compliance with local, state and federal requirements
- Improving all floating marina structures and access to them
- Improving the retail operating program and inventory to meet identified consumer needs (including local sourcing and green purchasing to the greatest extent practicable)
- Obtaining ISO 14001 Certification (as is the case with all Forever Resorts properties)
- Applying for EPA Performance Track Certification as soon as the property is eligible
- Generally clean up the recreational environment including campgrounds, paths, trials, lawns, foliage, picnic tables and related amenities. In general improve curb appeal to the visitor
- Install a playground and recreational facilities for youngsters and provide an entertainment schedule for all visitors
- Develop the "Outback Area" to facilitate boat-in day-use and camping.
- Redevelop the restaurant and lounge to provide a comfortable family environment and to provide the food and beverage services most desired by visitors

We invite the Reclamation Review Panel to review our Marketing and Retail Plans and other associated documentation which is located in the Appendix Sections C & E.